



Our structure

Legislation

SMHS was established as a board governed Health Service Provider (HSP) in the Health Services (Health Service Provider) Order made by the Minister for Health under section 32 of the *Health Services Act 2016*.

Responsible Minister

SMHS is responsible to the Minister for Health, the Honourable Amber-Jade Sanderson MLA.

Governance

SMHS, as a HSP, is responsible and accountable to the Minister for Health and WA Department of Health (DoH) Director General, as the System Manager.

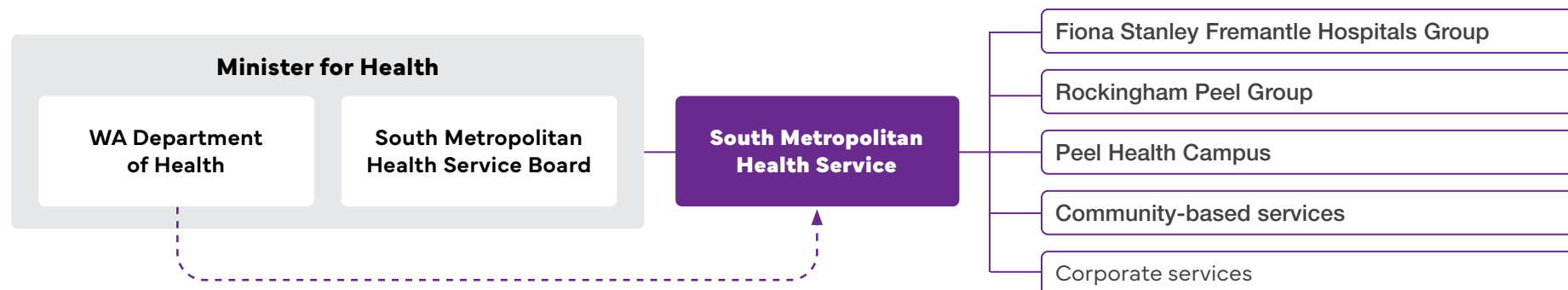
The System Manager is responsible for the overall management, performance and strategic direction of the WA public health system, ensuring the delivery of high quality, safe and timely health services.

Under section 34 of the *Health Services Act 2016*, the Board is responsible for the stewardship of the health service, including the governance of all aspects of service delivery and financial performance. It is also responsible for setting the direction within the scope of policy frameworks set by the DoH.

The Minister for Health appoints the SMHS Board and the System Manager is the employing authority of the SMHS Chief Executive.

Shared responsibilities with other agencies

SMHS works closely with the DoH, the Mental Health Commission (MHC), other HSPs and many government and non-government agencies to deliver programs and services to achieve better health outcomes for the community of the southern metropolitan region of WA.



Our Board

Board members are appointed for terms of up to three years. A member is eligible for reappointment but cannot hold office for more than nine consecutive years. Members are appointed according to their expertise and experience in areas relevant to SMHS activities.

The Board is supported by an established structure of committees. These committees monitor various aspects of SMHS performance, make decisions and recommendations, and help the health service to be responsive to emerging change.



SMHS Board pictured back left to right: Colin Murphy, Liam Roche, Yvonne Parnell, Ryan Atkinson, Sue Le Souef, David Rowe, Amanda Boudville, Julian Henderson. Seated front: Kim Gibson and Robyn Collins.

Board committees

Robyn Collins, Board Chair	
<p>Safety and Quality Committee Kim Gibson, Chair</p>	<p>Finance and Governance Committee Liam Roche, Chair</p>
Members	
<p>Amanda Boudville Ryan Atkinson Yvonne Parnell</p>	<p>Sue Le Souef Julian Henderson David Rowe Colin Murphy</p>
Purpose	
<p>Assists the SMHS Board in fostering safety and quality in patient care across the health service by monitoring and advising on matters relating to safety and quality, as well as providing assurance that the Clinical Governance, Safety and Quality Policy Framework is implemented and adhered to, and clinical systems, processes and outcomes are effective.</p>	<p>Assists the SMHS Board by providing oversight and strategic direction in the key areas of financial management, governance, legislative compliance, contract and procurement activities and managing financial risks in the provision of health services.</p>
2021/22 key achievements	
<ul style="list-style-type: none"> • Provided assurance and evidence to the committee of the safety and quality of care given through in-depth review and examination of key safety and quality performance of several service areas. • Continued to focus on safety and quality during COVID-19. • Strengthened the committee’s ability to advise on matters relating to avoiding preventable patient harm through review of severity assessment code (SAC) 1 clinical incident investigation reports highlighted as of particular concern. 	<ul style="list-style-type: none"> • Placed greater emphasis upon the productivity and condition of the SMHS controlled infrastructure, equipment and information and communications (ICT) asset base to achieve the required financial operating outcome for SMHS. • Continued monitoring the performance of strategic contracts managed by SMHS and implemented corrective action as required for purchasing and procurement processes managed under local delegation. • Oversight of the 2021/22 budget in line with agreed business plans to contribute towards an accessible and responsive health service that meets the needs of the community.

Robyn Collins, Board Chair

Audit and Risk Committee

Colin Murphy, Chair

People, Culture and Engagement Committee

Amanda Boudville, Chair

Members

Liam Roche
Sue Le Souef
Julian Henderson
David Rowe

Yvonne Parnell
Ryan Atkinson
Julian Henderson

Purpose

Provides advice, independent assurance and assistance to the SMHS Board in respect of maintaining effective and efficient audit functions, risk, control and compliance frameworks, and ensures the implementation of, and adherence to, the Risk, Compliance and Audit Policy Framework.

Supports the SMHS Board in fostering a positive culture of open, appropriate and effective engagement between staff, patients, carers and the wider community, and advises on staff matters related to culture, engagement and work health and safety (WHS).

2021/22 key achievements

- Strengthened SMHS procedures to minimise the potential of fraud related issues.
- Reviewed SMHS fraud control procedures in areas such as allowances paid to staff and procurement and inventory control to ensure best practice.
- Developed a strengthened performance and incident monitoring procedure to ensure all issues are appropriately identified and managed in a consistent and transparent way.

- Continued focus on medical workforce issues, including cyclical shortage of registrars as well as health and wellbeing, and training and research opportunities, for staff.
- Endorsed the SMHS Environmental Sustainability Framework promoting best practice approaches.

Board members



**Adjunct Associate Professor
Robyn Collins**

RN RM B.App Sc MAICD

Chair

Adjunct Associate Professor Robyn Collins is a committed and highly successful health service executive and board member with an extensive career in a broad range of governance, strategic, operational and financial management environments. Professor Collins is currently a board member of Rosewood Aged Care and Curtin University Medical School Advisory Board. Until early June 2019 Professor Collins was the Western Australia State Manager of the Australian Health Practitioner Regulation Agency (WA). Professor Collins was Acting Chair of the SMHS Governing Council for two years.



Ms Kim Gibson

B.App.Sci (Physio) MA Public Sector
Leadership FACHSM GAICD

Deputy Chair

Ms Kim Gibson's career in health spans 30 years across clinical practice, clinical education, health professional regulation, health reform, health service management and governance both in Australia and overseas. Former Chair of the Clinical Senate of WA, Ms Gibson is passionate about health service improvement through clinician and consumer engagement. An experienced board member, she is also Chair of the Physiotherapy Board of Australia.



Dr Ryan Atkinson

MBBS BMedSc FRACGP

Dr Ryan Atkinson is a general practitioner with the Broome Regional Aboriginal Medical Service, delivering clinical services to Aboriginal communities in Broome. He is also completing his Master of Business Administration with the Melbourne Business School. Dr Atkinson has a strong commitment to Aboriginal health and completed his postgraduate training in Aboriginal medical services in the Kimberley region.



Dr Amanda Boudville

MBBS, FRACP

Dr Amanda Boudville is Head of Aged Care and Rehabilitation at St John of God Midland Public and Private Hospital and an experienced geriatrician and stroke physician. She has worked across various public and private health systems for more than two decades. Dr Boudville is a Federal Councillor of the Australian and New Zealand Society for Geriatric Medicine.

Board members



Mr Julian Henderson
B.Eng MBA

Mr Julian Henderson is a highly qualified senior executive with wide-ranging experience within the public and private sectors. He has a breadth of experience in diverse areas including strategic planning, policy development, project development, project management, operations and general administration. Mr Henderson was a member of the North Metropolitan Health Service Governing Council.



Ms Sue Le Souef
BA(Hons) MA, B Juris, LLB, GAICD

Ms Sue Le Souef has extensive experience in health-related fields including nursing and health law. As a senior legal officer at the DoH her work included medical negligence, coronial inquiries, and freedom of information. She played a prominent role in the introduction of legislation for advance health directives and enduring power of attorney in WA. At the State Solicitor's Office, she worked as a senior solicitor in civil litigation including defending public hospitals in medical negligence.



Mr Colin Murphy
PSM, BCom, FCPA, FCA, FIPAA, GAICD

Mr Colin Murphy was the former and 18th Auditor General for WA. His career has included senior executive finance and administrative roles across a range of state and commonwealth government departments. Mr Murphy serves on a number of boards and committees including ChemCentre WA, the Accounting Professional and Ethical Standards Board, Winja Wajarri Barna Ltd, and the Winston Churchill Memorial Trust Australia. In 2021/22, he served as a Commissioner with the Perth Casino Royal Commission and has recently been appointed as a Commissioner with the Gaming and Wagering Commission WA. Mr Murphy was awarded a Public Service Medal in the Australia Day Honours 2010.



Ms Yvonne Parnell
GAICD, GradCertDis, MCHSM

Ms Yvonne Parnell is a Chief Executive Officer within the community sector assisting people with disabilities and their families to overcome significant life challenges. She previously held senior executive management and leadership roles in the corporate sector. Ms Parnell has a longstanding and wide-ranging involvement as a consumer representative in health and health research both in WA and nationally since 2003. She is a past member of the North Metropolitan Health Service Governing Council and has served on a large number of health and research related committees, steering and reference groups.



Mr Liam Roche

B.Bus

Mr Liam Roche is an experienced business leader and board member who retired from the role of Chief Operating Officer of Seven West Media (WA) following a 40-year career in the media and manufacturing industry. Mr Roche currently serves as Chair of the Perth Eye Foundation, Deputy Chair of Crime Stoppers WA, a member of the Western Australia Board of the Medical Board of Australia, a Non-Executive Director for Multiple Sclerosis Society of Western Australia and an adviser to the Murdoch University Emerging Leaders Program. Mr Roche has an extensive background in management and governance and is currently teaching the next generation of business leaders at university.



Mr David Rowe

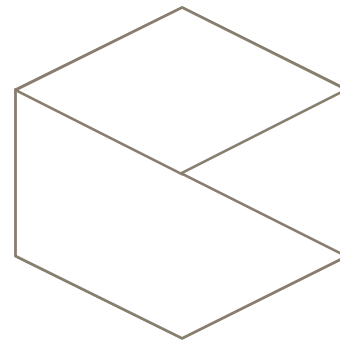
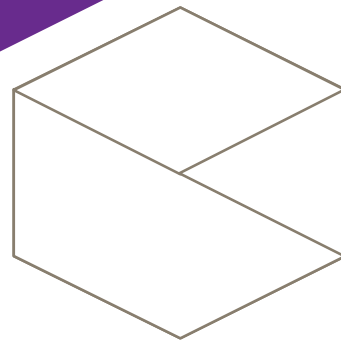
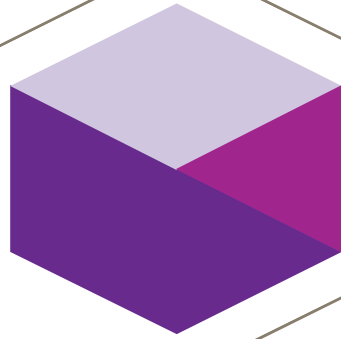
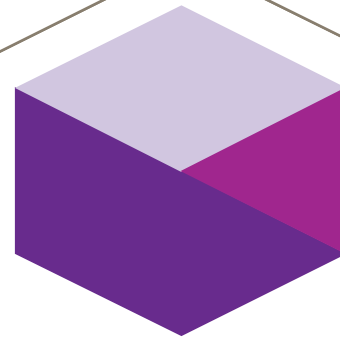
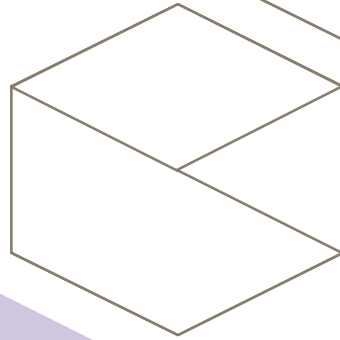
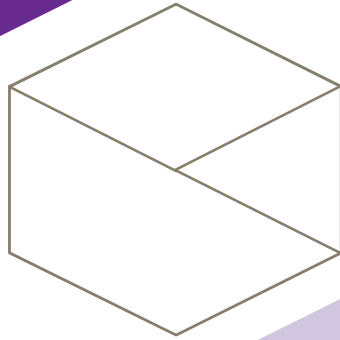
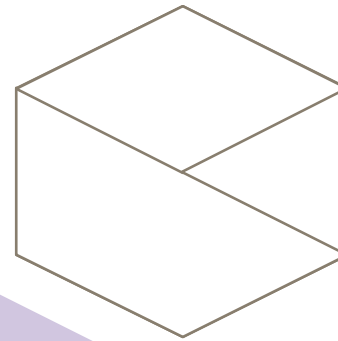
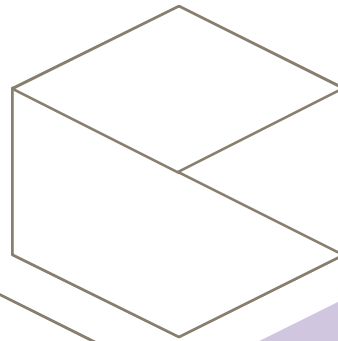
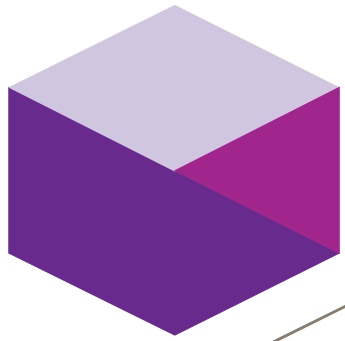
BA (Soc Sc), Grad AASC, GAICD

Mr David Rowe is an experienced board member and corporate executive with a background in government and the private sector. Previously the Chairman of the Fremantle Hospital Medical Research Foundation Inc., Mr Rowe is also a past member of the SMHS Governing Council. He has an interest in the challenge of delivering high quality health care at an affordable price and the development and further education of senior executives and staff. David concluded his tenure on the SMHS Board on 30 June 2022.

The SMHS Board met on 11 occasions in 2021/22.

Table 1. South Metropolitan Health Service Board term end meeting attendance

Name	Position	Term	Meetings attended
Robyn Collins	Chair	1 July 2016 to 8 November 2023 (reappointed for a further three years on 9 November 2020)	11 of 11 meetings
Kim Gibson	Deputy Chair	1 July 2016 to 30 June 2025 (reappointed for a further three years on 1 July 2022)	10 of 11 meetings
Ryan Atkinson	Member	1 July 2019 to 30 June 2025 (reappointed for a further three years on 1 July 2022)	10 of 11 meetings
Amanda Boudville	Member	17 July 2017 to 30 June 2023 (reappointed for a further three years on 1 July 2020)	11 of 11 meetings
Julian Henderson	Member	1 July 2016 to 8 November 2023 (reappointed for a further three years on 9 November 2020)	11 of 11 meetings
Sue Le Souef	Member	9 March 2020 to 8 November 2023 (reappointed for a further three years on 9 November 2020)	11 of 11 meetings
Colin Murphy	Member	9 November 2020 to 30 June 2025 (reappointed for a further three years on 1 July 2022)	8 of 11 meetings
Yvonne Parnell	Member	1 July 2016 to 30 June 2023 (reappointed for a further three years on 1 July 2020)	10 of 11 meetings
Liam Roche	Member	1 August 2019 to 30 June 2025 (reappointed for a further three years on 1 July 2022)	11 of 11 meetings
David Rowe	Member	1 July 2016 to 30 June 2022	11 of 11 meetings



Our executive

(as at 30 June 2022)



*Note: Clinical advisers to the Chief Executive and executive directors on strategic matters related to respective discipline areas.